



B. 2 Director's Report To The Board

Date: 2005 06 28

Subject: APPROVAL OF THE 2005-2006 BUDGET

2.1.0 Background and Information

2.1.1 The Board received Memorandum B5 containing summary budget information from the Ministry of Education on June 16, 2005 which was accompanied by a provisional version of the Projections of School Board Funding for the 2005-2006 School Year.

The Ministry memorandum indicated increased funding in adjustments for declining enrolment, primary class size reduction funding, good schools open, salaries and staffing in accordance with the Ministry Framework Agreement and non-salary inflationary increases.

Not shown in these budget figures is the Ministry announced Good Places to Learn Funding for facility renewal of \$626,046 annually which can be used to finance an estimated \$8.6 million in building and equipment repairs by August 31, 2006.

2.1.2 A 'first pass' draft budget, based on Ministry supplied information, was discussed with Trustees in the 2005 06 21 Board Meeting. Underlying assumptions in the budget related to enrolment, organization, inflationary increases and salary increases were referenced. The budget projected drawing \$2.0 million from working fund reserves.

2.1.3 Subsequent to the Board meeting, Administrative Council reviewed departmental and program increases in 2005-2006, reviewed three years of comparative actual and budget amounts to highlight any budgets that are not being utilized and examined 2005-2006 projects that had been deferred from 2004-2005 budget to see if such projects can in fact occur in 2004-2005 year. The possible utilization of reserves rather than budget funds was reviewed as an alternative. This Administrative Council review resulted in a 'second pass' draft budget that drew no funds from working fund reserves.

B. 2 Director's Report To The Board

Date: 2005 06 28

Subject: APPROVAL OF THE 2005-2006 BUDGET (CONT'D)

2.1.0 Background and Information (cont'd)

2.1.4 The 'first pass' budget with the \$2.0 million draw from working funds reserves was presented to the Finance Audit Committee on 2005 06 23 in conjunction with details on assumptions and requested department and program increases. The 'second pass' budget was also presented along with an analysis of changes from the 'first pass' budget and enhancements included in the 2005-2006 budget. The Finance Audit Committee, after deliberations, approved the 'second pass' budget for presentation to Trustees as the final 2005-2006 budget subject to Ministry Grants for Student Needs.

2.1.5 The 2005-2006 budget includes the following:

- a) Teacher staffing to reduce primary and secondary class sizes,
- b) Full day French immersion JK program in two locations,
- c) Provision of specialist teachers,
- d) Literacy and numeracy projects,
- e) Technical education revitalization,
- f) Pathways to success enhancements,
- g) E-learning expansion,
- h) Late school program expansion,
- i) House building program expansion,
- j) Additional congregated special education class,
- k) Increased primary intervention teachers,
- l) School within a School at Bawating C & VS,
- m) Enhanced reading software,
- n) Additional section 20 class,
- o) Increased library resources,
- p) Managing Information for Student Achievement project,
- q) Additional educational assistants,
- r) Character education program continuation,
- s) Increased secretarial time,
- t) Recycling program continuation,
- u) Upgrade of financial system software

The budget also includes additional funding and costs for staffing and inflation in salaries in accordance with the Ministry Framework Agreement. Included are costs for inflation in normal operations (telephone, electricity, natural gas, etc.). The budget reflects continued investments in student learning such as full time senior kindergarten, primary intervention teachers and a reduced pupil to teacher ratio.

B. 2 Director's Report To The Board

Date: 2005 06 28

Subject: APPROVAL OF THE 2005-2006 BUDGET (CONT'D)

2.1.0 Background and Information (cont'd)

2.1.6 Included in the budget recommended for trustees' consideration are the following:

- a) A total revenue and expenditure budget of \$126,734,867.
- b) The allocation of the Flexibility Grant of \$5,714,545 across expenditure categories.
- c) The allocation of \$231,000 to the Service Gratuity Reserve to fund obligations arising from collective agreements.
- d) The allocation of a projected \$300,004 from the Retirement Gratuity Reserve to assist in funding 2005-2006 retirement gratuity expenditures.
- e) The allocation from capital reserves in 2004-2005 of:
 - 1. pupil accommodation of \$440,694 to fund obligations arising from delayed 2004-2005 facility renewal projects,
 - 2. special education improved access of \$156,277 to fund obligations arising from school accessibility improvements,
 - 3. general capital and proceeds of disposition of \$275,113 and \$143,531 respectively to fund demolition of schools and facility renewal,
- f) The allocation from capital reserves in 2005-2006 from repairs and maintenance of \$312,960 for facility renewal.

2.1.7 The budget includes special program expenditures of \$1,133,924 with related funding and municipal and recreation committee revenue and expenditure totalling \$58,850.

2.1.8 The recommended budget includes all staffing organization and projected enrolment which have been previously approved by the Board for 2005-2006.

2.1.9 Attachment B.2 #1 shows a summary of the recommended budget for 2005-2006.

2.1.10 Attachment B.2 #2 shows an analysis and projection of the Reserve Fund balances to August 31, 2006 with the approval of the recommended budget.

2.1.11 Attachment B.2 #3 shows a comparison of the flexibility adjustment allocation across expenditure categories.

B. 2 Director's Report To The Board

Date: 2005 06 28

Subject: APPROVAL OF THE 2005-2006 BUDGET (CONT'D)

2.1.12 Attachment B.2 #4 summarizes the costs attributable to Special Education services provided by the Board. Ministry Grants for Student Needs Guidelines require boards to ensure that all funding for Special Education is directed to Special Education needs and any under expenditure in that area must also be allocated to a special reserve established for that purpose and to be used only for future spending in Special Education.

2.1.13 The Board is responsible for providing the municipal function for recreational services in the unorganized townships north of Sault Ste. Marie and, as a result, it is necessary to formally establish the property tax requirements for that purpose in accordance with Ministry of Finance legislation.

The new provincially established residential and commercial rates for 2005 on which the ratios are established for distributing the recreation levy by assessment category are available, and the resolution to establish the 2005 tax rates for recreation purposes in the unorganized townships north of Sault Ste. Marie have been dealt with separately by the Board at the Regular Board meeting of 2005 04 19.

2.2.0 Recommendation

2.2.1 Subject to 2005-2006 Grants for Student Needs, it is recommended that the Board approve a total budget for expenditures and revenue, including transfers from reserves for the 2005-2006 budget year in the amount of \$126,734,867.

2.2.2 It is recommended that the Board approve the allocation of the Ministry Flexibility Grant totaling \$5,714,545 as contained in the Director's Report to the Board of 2005 06 28.

2.2.3 It is recommended that the Board approve a transfer from the Reserve for Retirement Gratuities in the amount of \$300,004 for retirement gratuities expenditure for the 2005-2006 budget year.

2.2.4 It is recommended that the Board approve a transfer to the Reserve for Service Gratuities in the amount of \$231,000 in respect of obligations arising from collective agreements.

B. 2 Director's Report To The Board

Date: 2005 06 28

Subject: APPROVAL OF THE 2005-2006 BUDGET (CONT'D)

2.2.0 Recommendation (Cont'd)

- 2.2.5 It is recommended that the Board approve a transfer from capital reserves in 2004-2005 relating to pupil accommodation of \$440,694 to fund obligations arising from delayed 2004-2005 facility renewal projects, special education improved access of \$156,277 to fund obligations arising from school accessibility improvements, and general capital and proceeds of disposition of \$275,113 and \$143,531 respectively to fund demolition of schools and facility renewal.
- 2.2.6 It is recommended that the Board approve a transfer from capital reserves in 2005-2006 related to repairs and maintenance of \$312,960 for facility renewal.
- 2.2.7 It is recommended that the Board approve a transfer from the reserve for computers in the amount of \$91,347 to assist in computer expenditures in 2005-2006.

2.3.0 Proposed Resolution

- 2.3.1 Subject to 2005-2006 Grants for Student Needs, that the Board approve a total budget for expenditures and revenue, including transfers from reserves for the 2005-2006 budget year in the amount of \$126,734,867.
- 2.3.2 That the Board approve the allocation of the Ministry Flexibility Grant totaling \$5,714,545 as contained in the Director's Report to the Board of 2005 06 28.
- 2.3.3 That the Board approve a transfer from the Reserve for Retirement Gratuities in the amount of \$300,004 for retirement gratuities expenditure for the 2005-2006 budget year.
- 2.3.4 That the Board approve a transfer to the Reserve for Service Gratuities in the amount of \$231,000 in respect of obligations arising from collective agreements.
- 2.3.5 That the Board approve a transfer from capital reserves in 2005-2006 relating to pupil accommodation of \$440,694 to fund obligations arising from delayed 2004-2005 facility renewal projects, special education improved access of \$156,277 to fund obligations arising from school accessibility improvements, and general capital and proceeds of disposition of \$275,113 and \$143,531 respectively to fund demolition of schools and facility renewal.

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B. 2 Director's Report To The Board

Date: 2005 06 28

Subject: APPROVAL OF THE 2005-2006 BUDGET (CONT'D)

2.3.0 Proposed Resolution (Cont'd)

2.3.6 That the Board approve a transfer from capital reserves in 2005-2006 related to repairs and maintenance of \$312,960 for facility renewal.

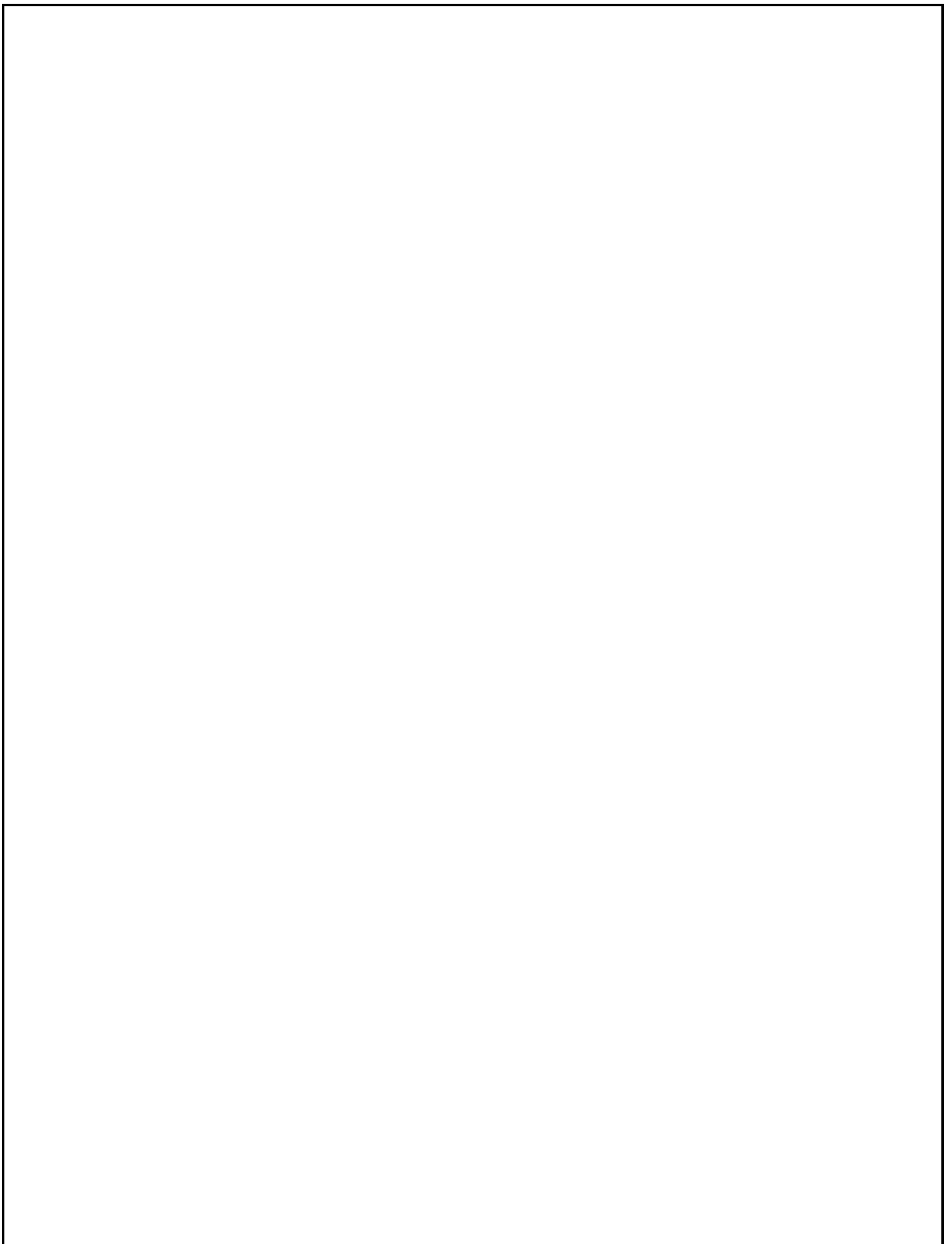
2.3.7 That the Board approve a transfer from the reserve for computers in the amount of \$91,347 to assist in computer expenditures in 2005-2006.

ALGOMA DISTRICT SCHOOL BOARD
2005-2006 Original Estimates

ALGOMA DISTRICT SCHOOL BOARD
COMPARISON OF ALL COSTS WITH FUNDING

With allocating Flexibility to Individual Line Items

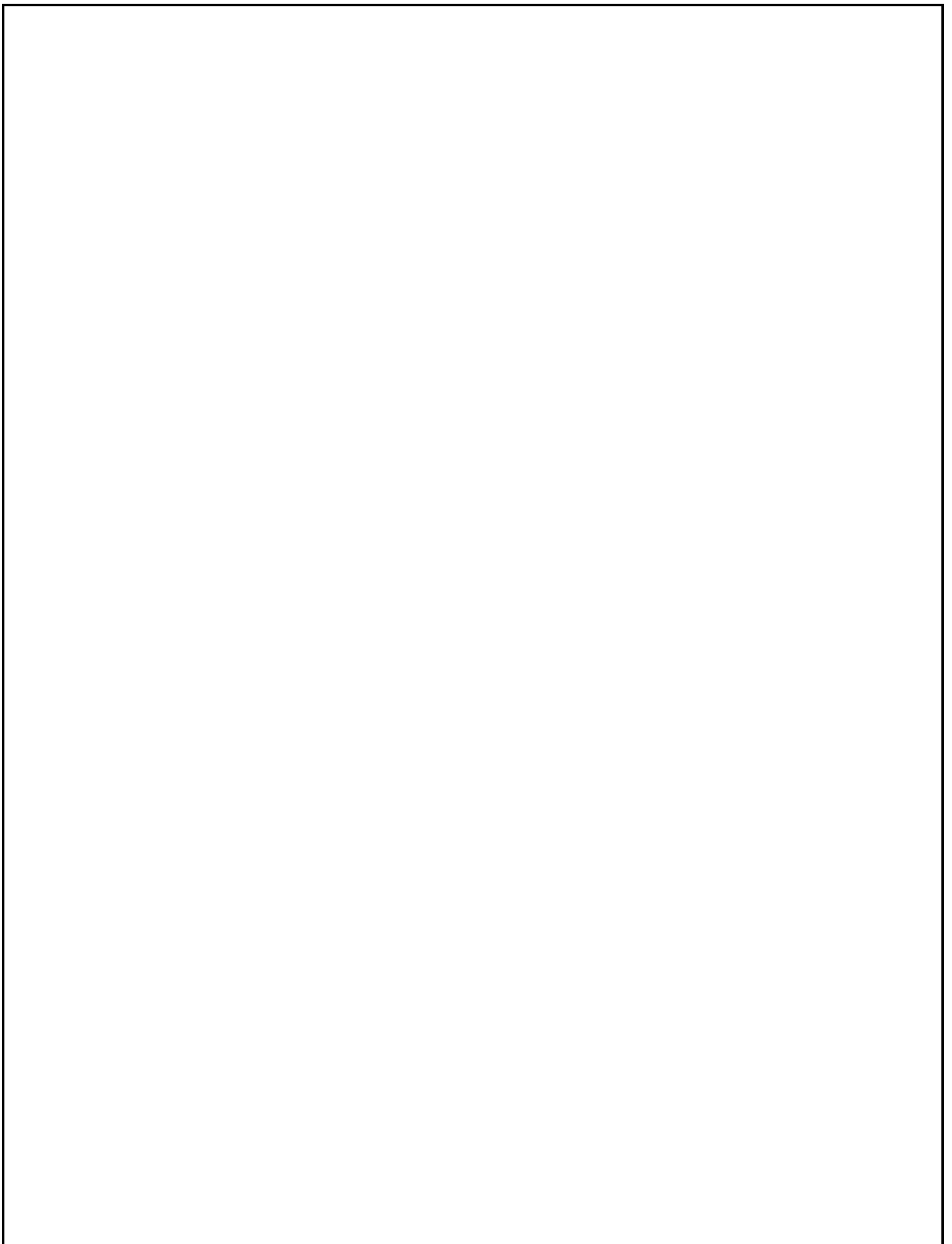
	2005-2006 Original Estimates			2004-2005 Revised Estimates			2004-2005 Original Estimates		
	Bd. Calc Funding (11)	Bd. Calc. Costs (12)	Difference () = Short (13)	Bd. Calc Funding (11)	Bd. Calc. Costs (12)	Difference () = Short (13)	Bd. Calc Funding (11)	Bd. Calc. Costs (12)	Difference () = Short (13)
(1)									
CLASSROOM INSTRUCTION									
1 Classroom Teachers	52,431,206	53,539,327	(1,108,121)	50,343,034	52,847,203	(2,504,169)	49,592,369	51,722,408	(2,130,039)
2 Supply Teachers	1,474,713	1,600,000	(125,286)	1,439,685	1,489,323	(49,638)	1,387,433	1,489,323	(101,890)
3 Teacher Assistants	6,569,915	6,484,952	84,962	6,463,548	6,251,052	212,496	6,423,906	6,251,052	172,854
4 Textbooks & Classroom Supplies	4,899,833	3,798,111	1,101,722	4,846,997	3,800,874	1,046,123	4,744,822	3,800,874	943,948
5 Computers	2,262,257	2,191,387	70,870	2,210,948	2,144,807	66,141	2,172,061	2,144,807	27,254
6 Profs. & Para-prof	3,014,028	3,025,132	(11,105)	2,975,183	2,756,511	218,672	2,913,745	2,756,511	157,234
7 Library & Guidance	2,797,392	2,799,366	(1,974)	2,630,655	2,574,795	55,860	2,568,192	2,574,795	(6,603)
8 Staff Dev.	335,023	351,382	(16,359)	229,865	424,090	(194,225)	227,328	424,090	(196,762)
9 Reserve for Classroom Expenditure	0	0	0	0	0	0	0	0	0
Sub-total	73,784,367	73,789,658	(5,291)	71,139,916	72,288,655	(1,148,739)	70,029,857	71,163,860	(1,134,003)
NON-CLASSROOM									
10 Coordinators/Consultants	1,925,149	1,519,628	405,521	1,975,729	1,464,162	511,567	1,953,420	1,464,162	489,258
11 Preparation Time	7,656,408	7,748,986	(92,578)	7,502,130	7,681,357	(179,227)	7,404,165	7,528,041	(123,876)
12 Princ. & VP's	6,409,794	6,517,030	(107,236)	6,115,991	6,304,677	(188,686)	6,216,201	6,304,677	(88,476)
13 Dept. Head	188,918	187,432	1,487	186,635	205,027	(18,392)	177,438	205,027	(27,589)
14 School Secretaries	3,276,118	3,427,471	(151,354)	3,198,618	3,424,658	(226,040)	3,124,727	3,224,658	(99,931)
15 Cont Ed (incl. Int Lang/Sum. Sch)	724,526	802,853	(78,327)	759,608	826,831	(67,223)	816,301	826,831	(10,530)
16 Trustees	147,657	132,146	15,511	148,113	136,260	11,853	147,943	136,260	11,683
17 Director & SO's	1,110,259	1,146,823	(36,564)	876,346	840,100	36,246	875,473	840,100	35,373
18 Board Operations	3,963,611	3,853,664	109,946	4,144,055	4,067,957	76,098	3,956,259	4,067,957	(111,698)
19 Transportation	7,437,787	7,568,169	(130,382)	7,547,319	7,716,673	(169,354)	7,546,492	7,716,673	(170,181)
20 School Operations	15,442,480	15,416,557	25,922	15,343,000	15,299,658	43,342	15,021,535	15,299,658	(278,123)
21 School Renewal	3,042,370	3,042,370	0	3,054,173	3,042,370	11,803	3,042,370	3,042,370	0
22 New Pupil Places	0	24,000	(24,000)	0	24,000	(24,000)	0	24,000	(24,000)
23 Direct Capital & Debt	134,306	134,306	0	134,306	134,306	0	134,306	134,306	0
24 Non-Operating Expenditures									
Sub-total	51,459,383	51,521,436	(62,053)	50,986,023	51,168,036	(182,013)	50,416,632	50,814,720	(398,088)
25 Reserve for Retirement Gratuity	300,004	0	300,004	0	0	0	0	0	0
26 Reserve for Carry-over	0	231,000	(231,000)	500,000	0	500,000	500,000	0	500,000
27 Provision for Service Gratuity	0	0	0	0	231,000	(231,000)	0	231,000	(231,000)
28 Reserve for Working Funds	0	0	0	1,084,897	1,084,897	0	1,286,236	1,286,236	0
TOTAL CLASSROOM & NON-CLASSROOM EXP	125,543,754	125,542,094	1,661	123,710,836	123,687,691	23,146	122,232,725	122,209,580	23,146
29 Special Projects/Non-Operating	1,132,263	1,133,924	(1,661)	794,528	817,673	(23,145)	794,528	817,673	(23,145)
30 Provision-Reserve for Carry-over	0	0	0	0	0	0	0	0	0
31 Revenue (Sale of Buildings)	0	0	0	0	0	0	0	0	0
32 Municipal - Tax Collection	58,850	58,850	0	58,850	58,850	0	58,850	58,850	0
33 Special Ed Improved Access	0	0	0	0	0	0	0	0	0
34 TOTAL per-MET-Gat.	126,734,967	126,734,967	0	124,564,213	124,564,213	0	123,686,102	123,686,102	0



ALGOMA DISTRICT SCHOOL BOARD

**Analyses and Projection of Reserve Fund Balances
2005-06 Original Estimates**

No.	Reserve Name	Projected Balance At Aug. 31/04 (6)	Accrued Interest (7)	Projected Allocations 2004-05 (8)	Projected Balance At Aug. 31/05 (8)	Accrued Interest (9)	Projected Allocations 2005-06 (10)	Projected Balance At Aug. 31/06 (11)
	(1)							
1	Classroom Reserves							
2	Classroom Expenditures	0	0	0	0	0	0	0
3								
4	Capital Reserves							
5	General Capital	268,665	6,448	(275,113)	0	0		0
6	Pupil Accommodation	430,365	10,329	(440,694)	0	0		0
7	Repairs & Maintenance	298,462	7,163		305,625	7,335	(312,960)	0
8	Proceeds of Disposition	140,167	3,364	(143,531)	0	0		0
9	Special Ed Improved Access	152,614	3,663	(156,277)	0	0		0
10	Sub-total	1,290,273	30,967	(1,015,615)	305,625	7,335	(312,960)	0
11								
12	Retirement Payments							
13	Retirement Gratuities	1,049,432	25,186		1,074,618	25,791	(300,004)	800,405
14	Retirement Gratuities-Staff Transfers	399,390	9,585		408,975	9,815		418,791
15	Service Gratuities	108,773	2,611		111,384	2,673		114,057
16	Service Gratuities-Teachers (New)	597,000	14,328	231,000	842,328	20,216	231,000	1,093,544
17	Sub-total	2,154,595	51,710	231,000	2,437,305	58,495	(69,004)	2,426,797
18								
19	Computers	87,115	2,091		89,206	2,141	(91,347)	(0)
20								
21	Special Ed Reserve	0	0		0	0		0
22								
23								
24	Reserve For Working Funds	2,548,468		(1,084,897)	1,463,571			1,463,571
25								
26	Carry Over	604,725	0	(500,000)	104,725	0		104,725
27								
28	Total Reserve Funds	6,685,176	84,768	(2,369,512)	4,400,432	67,971	(473,311)	3,995,092



Expenditure Categories	Flexibility Grants-2005-06		
	Elementary	Secondary	Total
	col 7 *	col 8 *	
	3,428,727	2285818	5,714,545
Classroom Instruction:			
Classroom Teachers	1,580,038	1,082,951	2,662,989
Supply Teachers	42,818	31,730	74,548
Teacher Assistants	0	0	0
Textbooks & Classroom Supplies	0	0	0
Computers	66,977	47,382	114,359
Professionals & ParaProfessionals	0	0	0
Library & Guidance	53,922	87,489	141,411
Staff Development	58,266	53,615	111,881
Subtotal - Total of Lines 1 to 8	1,802,021	1303167	3,105,188
	0	0	0
Non-classroom Instruction:			
Preparation Time	314,803	311,151	625,954
Principals & Vice-Principals	507,091	303,218	810,309
Dept. Heads	0	9,590	9,590
School Secretaries	225,337	154,540	379,877
Teacher Consultants	0	0	0
	1,047,231	778499	1825730
Board Administration & Govern	122,890	81,770	204,660
School Operations	144,388	234,579	378,967
Subtotal - Lines 10 to 16	1,314,509	1,094,848	2,409,357
Subtot-Lines 1 to 16	3,116,530	2398015	5,514,545
Con Ed, Herit Lang, Summer Sch			
Transportation	200,000		200,000
Tot Operating - (Items 1 to 18)			
School renewal			
Other Capital and Approved Debt			
New Pupil Places			
Flexibility Funding			
Subtotal			
Other Non-Operating Expenditures:			
Reserve for Working Funds			
Special Ed Reserve			
Pupil Accomodation Reserve Fund			
Reserve for Classroom Expend.			
EDC Rserve Fund			
Reserve for RG's			
Other Non-Capital			
Proceeds of Disposition - Reserv			
Improved Access-Special Ed Reser			
Sub-total - Tot of Lines 21 to 34.1			
GRAND TOTAL - Line 20 + 35	3,316,530	2398015	5714545
		5714545	

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Algoma District School Board
2005-2006 Original Estimates
SPECIAL EDUCATION COSTS

COMPARISON OF COSTS VS. REVENUE - SPECIAL EDUCATION ONLY

	Elementary			Secondary			2005-2006 Original Estimates		
	Bd. Calc Spec Ed Funding (2)	Bd. Calc Spec Ed Costs (3)	Difference () = Short (6)	Bd. Calc Spec Ed Funding (7)	Bd. Calc Spec Ed Costs (8)	Difference () = Short (11)	Bd. Calc Spec Ed Funding (15)	Bd. Calc Spec Ed Costs (16)	Difference () = Short (17)
(1)									
CLASSROOM INSTRUCTION									
1 Classroom Teachers	5,661,072	5,923,884	(262,813)	1,555,240	2,044,146	(488,906)	7,216,312	7,968,030	(751,718)
2 Supply Teachers	127,004	132,900	(5,896)	42,973	56,482	(13,509)	169,977	189,382	(19,405)
3 Teacher Assistants	4,609,289	4,823,273	(213,984)	1,037,084	1,363,103	(326,018)	5,646,373	6,186,376	(540,002)
4 Textbooks & Classroom Supplies	235,257	246,179	(10,922)	55,895	73,468	(17,572)	291,153	319,647	(28,494)
5 Computers	13,835	14,477	(642)	7,474	9,823	(2,349)	21,309	24,300	(2,991)
6 Profs. & Para-prof	505,131	528,582	(23,451)	271,044	356,249	(85,205)	776,175	884,831	(108,656)
7 Library & Guidance	0	0	0	0	0	0	0	0	0
8 Staff Dev.	49,872	52,187	(2,315)	10,661	14,013	(3,351)	60,533	66,200	(5,667)
Sub-total	11,201,460	11,721,483	(520,023)	2,980,371	3,917,283	(936,912)	14,181,832	15,638,766	(1,456,934)
NON-CLASSROOM									
9 Coordinators/Consultants	470,032	491,854	(21,821)	127,738	167,893	(40,156)	597,770	659,747	(61,977)
10 Preparation Time	622,295	651,185	(28,890)	252,423	331,775	(79,352)	874,718	982,960	(108,242)
11 Princ. & VP's	0	0	0	0	0	0	0	0	0
12 Dept. Head	0	0	0	0	0	0	0	0	0
13 School Secretaries	31,396	32,853	(1,457)	14,563	19,142	(4,579)	45,959	51,995	(6,036)
14 Cont Ed (incl. Int Lang/Sum. Schil)	0	0	0	0	0	0	0	0	0
15 Trustees	0	0	0	0	0	0	0	0	0
16 Director & SO's	0	0	0	0	0	0	0	0	0
17 Board Administration	0	0	0	0	0	0	0	0	0
18 Transportation	0	0	0	0	0	0	0	0	0
19 School Operations	0	506,250	(506,250)	0	168,750	(168,750)	541,702	675,000	(133,298)
20 School Renewal	0	0	0	0	0	0	0	0	0
21 New Pupil Places	0	0	0	0	0	0	0	0	0
22 Direct Capital & Debt	0	0	0	0	0	0	0	0	0
Sub-total	1,123,724	1,682,142	(558,419)	394,724	687,560	(292,837)	2,060,150	2,369,703	(309,553)
23 Stable Funding(9900) Phasein (9899)									
24 Funding from Reserves		0			0				
25 Phase In Adjustment in Grant Calc									
26 Reserve for Carry-over									
27 Municipal									
28 Special Projects									
29 TOTAL BUDGET (MET Cat.)	12,325,184	13,403,625	(1,078,441)	3,375,095	4,604,844	(1,229,749)	16,241,981	18,008,469	(1,766,487)

Totals for Enveloping
Transportation (541,702) (675,000) 133,298
15,700,279 17,333,469 (1,633,190)